



YAKIMA BASIN  
FISH AND WILDLIFE  
RECOVERY BOARD

# FY 2012-13 WORK PLAN & BUDGET

*Adopted by the Board July 7, 2011*

This work plan will guide the activities of the Yakima Basin Fish & Wildlife Recovery Board (YBFWRB) for Fiscal Years 2012 and 2013 (July 1<sup>st</sup>, 2011 to June 30<sup>th</sup>, 2013). The YBFWRB's mission is to restore sustainable and harvestable populations of salmon, steelhead, bull trout and other at-risk fish and wildlife species through collaborative, economically sensitive efforts, combined resources, and wise resource management of the Yakima River Basin.

Since it was founded in 2006, the YBFWRB has established itself as an organization, run the SRFB project review process for the Yakima Basin, and incorporated its steelhead recovery plan into NOAA Fisheries Mid-Columbia Recovery Plan. In fiscal years 2012 and 2013, the YBFWRB will continue to build on the relationships it has established in order to coordinate and promote a broad range of fisheries recovery actions at local, state and federal levels. The YBFWRB is in a unique position to bring together technical expertise, policy makers and local community representatives to broker long-term solutions to fish and wildlife management issues in the Yakima Basin.

This work plan focuses on building organizational capacity, producing the deliverables identified in the YBFWRB's contracts with the State of Washington, and initiating a public outreach program to nurture citizen and stakeholder involvement in salmon recovery within the basin.

Tasks identified in this work plan are organized under the following objectives:

- A) Ensure Board Oversight & Development
- B) Act as Yakima Basin Lead Entity
- C) Develop & Maintain Strategic Plans
- D) Coordinate Implementation of Recovery Actions
- E) Coordinate Monitoring Program
- F) Conduct Public Outreach And Education
- G) Basic Administration

The party responsible for taking the lead and the schedule under which it is to be accomplished are identified for each task.

## Objective A: Ensure Board Oversight and Development

An active and engaged Board is at the heart of all that the YBFWRB does. The Board created and oversees the associated non-profit organization and provides critical strategic direction for its programs. The entire organization depends on the commitment of Board members to work together in support of the YBFWRB's mission. The Board will:

### 1) SET THE STRATEGIC VISION FOR YBFWRB PROGRAMS

The Board provides direction for YRBWEP activities by approving annual work plans and budgets, discussing and approving any new initiatives, and providing strategic input to Board staff and partners.

*Lead:* Board, Chair

*Timing:* Ongoing

### 2) OVERSEE YBFWRB OPERATIONS

The Board provides essential oversight to ensure that YBFWRB operations are conducted in accordance with its governing documents, legal requirements and financial best practices. While management of the daily business of the non-profit is the duty of the Executive Director, the Board provides essential oversight and input for all operations.

*Lead:* Board, Officers

*Timing:* Ongoing

### 3) FOSTER DIALOGUE ON KEY ISSUES

The Board is comprised of elected representatives of city, county and tribal governments. An important goal of the Board is to engage Board members and their peers in the basin in constructive dialogue about how local governments can support and engage in fish and wildlife recovery efforts that meet their needs. The Board also provides a forum for developing feedback for state and federal policy makers on how fish and wildlife recovery programs can best accommodate the needs of local communities.

*Lead:* Board, Executive Director

*Timing:* Ongoing

#### 4) BUILD RELATIONSHIPS WITH DIVERSE STAKEHOLDERS

Board members, YBFWRB staff and partners all need to build and maintain relationships with stakeholders and decision makers with an interest in fish & wildlife recovery. This should occur formally, through presentations to other entities, attendance at joint meetings, etc, and informally, through ongoing interpersonal communications.

*Lead:* Board, Staff & Partners

*Timing:* Ongoing

#### 5) DEVELOP LONG-TERM STRATEGIC VISION AND FUNDING STRATEGY

The Board will work with partners and staff to identify and pursue a long-term funding strategy for both YBFWRB operations and the recovery actions the Board promotes. The YBFWRB will develop a funding strategy for the 2014 to 2015 biennium by January 31, 2013. This plan will outline secured and/or proposed funding for specific elements of the YBFWRB's work plan, and will be coordinated with other salmon recovery regions in the Columbia Basin and the state. Efforts to identify and apply for additional sources of funding should be ongoing.

*Lead:* Board/Executive Director

*Timing:* Develop funding plan by January 31, 2013

## Objective B: Act as Yakima Basin Lead Entity

The YBFWRB is under contract with the Washington Recreation and Conservation Office to act as the Lead Entity for the Yakima Basin, as described in RCW 77.85. This is an ongoing role for the Board. Tasks required to effectively fill this role are:

### 1) MAINTAIN A LEAD ENTITY ORGANIZATION

The YBFWRB will need to ensure that it meets the requirements of the Lead Entity contract and produces Lead Entity progress reports.

*Lead:* Lead Entity Coordinator

*Timing:* Ongoing

### 2) ORGANIZE & FACILITATE COMMITTEES

The YBFWRB will convene and manage the Technical Advisory Group (TAG) and the Citizen's Committee used to rank the annual Lead Entity Project List submitted to the SRFB and approve adjustments to existing SRFB-funded projects.

*Lead:* Lead Entity Coordinator

*Timing:* Ongoing, with emphasis on annual SRFB project review in May through August

### 3) SOLICIT SALMON RECOVERY FUNDING BOARD PROJECT APPLICATIONS

The YBFWRB will solicit applications for SRFB funded salmon recovery projects in the Yakima Basin. This will require developing a request for proposals, announcing and advertising the grant opportunity, and accepting applications.

*Lead:* Lead Entity Coordinator

*Timing:* March – May of 2012 and 2013

### 4) SUBMIT LIST OF PROJECTS RECOMMENDED FOR FUNDING TO THE SRFB

The YBFWRB is responsible for 1) convening the committees described under task two to review and rank SRFB proposals, 2) reviewing and approving the resulting ranked project list, and 3) submitting the approved ranked project list to the SRFB.

*Lead:* Lead Entity Coordinator

*Timing:* Sept 2011 and Sept 2012

### 5) MAINTAIN LEAD ENTITY MANUAL

The Yakima Lead Entity Manual details how the lead entity process operates. It serves as a guide for applicants, committee members, board members and the public. The entire Lead Entity Manual was updated in 2010-11. The technical review process and criteria will be updated prior to the 2012 lead entity project review to reflect ongoing efforts to better integrate recovery plan implementation priorities into the lead entity project ranking process.

*Lead:* Lead Entity Coordinator

*Timing:* Technical Review process updates completed by March 31<sup>st</sup>, 2012

#### 6) COORDINATE REGIONAL ALLOCATION AND REPORT TO SRFB

The YBFWRB will work with the Klickitat Lead Entity to coordinate use of the SRFB Mid-Columbia Recovery Region funding allocation.

*Lead:* Executive Director & Lead Entity Coordinator

*Timing:* Submit joint regional list compiled from Yakima and Klickitat Lead Entity Project Lists by September 2011 and 2011; Coordination with Klickitat LE to be ongoing.

#### 7) PROVIDE SUPPORT TO PROJECT SPONSORS

The YBFWRB will work continue to work with project sponsors after projects are funded by the SRFB. YBFWRB staff will track the progress of funded projects and assist sponsors in their dealings with RCO as requested. The YBFWRB will also assure that required procedures are followed for all proposed scope changes.

*Lead:* Lead Entity Coordinator

*Timing:* Ongoing as needed.

#### 8) REPORT STATUS OF SRFB PROJECTS IN THE YAKIMA BASIN

The YBFWRB will work with project sponsors and the RCO to make information on SRFB projects in the Yakima Basin accessible to the public. This will be done through both written reports (the project booklet), and the use of the Habitat Work Schedule (HWS) web-based database system or a Board-approved alternative.

*Lead:* Lead Entity Coordinator

*Timing:* Ongoing; project booklet to be updated by March 1<sup>st</sup>, 2012 and 2013.

## Objective C: Develop & Maintain Strategic Plans

The YBFWRB is under contract with the Recreation and Conservation Office (RCO) with oversight from the Governor's Salmon Recovery Office (GSRO) to act as the Regional Salmon Recovery Organization for the Yakima Basin. One of the main elements of this role is to develop and maintain recovery plans for listed fish species in the Yakima Basin. To do this, the YBFWRB shall:

### 1) MAINTAIN AND UPDATE THE YAKIMA STEELHEAD RECOVERY PLAN

The YBFWRB completed the Yakima Steelhead Recovery Plan in August 2009. The plan was incorporated into the NOAA Fisheries ESA-mandated recovery plan for Middle Columbia River Steelhead issued on September 30, 2009. The YBFWRB is committed to advocating for the use of the Yakima Steelhead Plan as a guide for recovery actions and will provide copies and information on the plan to interested parties. The YBFWRB will maintain a list of proposed updates to the plan, and, if warranted, will incorporate those into an updated version of the Yakima Steelhead Recovery Plan and work with NOAA to formally incorporate those into the NOAA document.

*Lead:* Executive Director

*Timing:* As needed.

### 2) PROVIDE INPUT IN DEVELOPMENT OF USFWS BULL TROUT RECOVERY PLAN

The YBFWRB will work with partners, including WDFW and the USFWS, to complete a draft Yakima Bull Trout Action Plan in FY 2011. During the FY 2012-13 period, the YBFWRB will finalize this locally-developed plan and provide Yakima-basin specific input to the USFWS as they develop a range-wide Bull Trout Recovery Plan.

*Lead:* Recovery Program Coordinator

*Timing:* Finalize Yakima Bull Trout Action Plan by November 1, 2012; coordination with USFWS ongoing.

### 3) PROVIDE INPUT INTO YAKIMA LAMPREY RECOVERY PLAN DEVELOPMENT

The Yakama Nation is developing a Yakima Lamprey Recovery Plan, and has requested the YBFWRB's participation in the planning team. The YBFWRB will work with the Nation as appropriate.

*Lead:* Recovery Program Coordinator

*Timing:* Ongoing as needed.

#### 4) PROVIDE NPCC & BPA WITH YAKIMA SUBBASIN PLAN UPDATES AND INPUT

The YBFWRB serves as the continuation of the Subbasin Planning Board that developed the Yakima Subbasin Plan for the Northwest Power & Conservation Council in 2002 through 2005. The YBFWRB was asked by the Council to provide local input on projects proposed to the Council for BPA funding in 2006. The YBFWRB will support efforts to update and apply the Yakima Subbasin Plan. This will include ensuring it is appropriately summarized in NPCC Action Plans & the CBFWA State of the Resource, and potentially, providing input based on the subbasin plan to the NPCC and BPA during Habitat Project solicitations.

*Lead:* Executive Director

*Timing:* As requested and/or appropriate.

## Objective D: Coordinate Implementation of Recovery Actions

Successfully implementing the YBFWRB's Strategic Plans requires advocating for the diverse actions identified in them. The YBFWRB will work with partners in and out of the basin to identify, plan and support implementation of priority actions.

### 1) DEVELOP PROJECT DATABASE & IMPLEMENTATION SCHEDULE

The YBFWRB is mandated to track the status of past and potential salmon recovery actions. This requires linking the Actions database developed for the Yakima Steelhead Recovery Plan to past and proposed project data and data on cumulative progress towards plan goals. This information will be used to identify priority actions and timelines for implementing them. Project-level data will be tracked using the Habitat Work Schedule (HWS) database or an alternative database approved by the Board and GSRO.

*Lead:* Executive Director/Lead Entity Coordinator/ Recovery Program Coordinator

*Timing:* Implementation ongoing; initial database completed by Dec 1, 2011.

### 2) WORK WITH LOCAL PARTNERS TO IDENTIFY & IMPLEMENT PRIORITY ACTIONS

While the YBFWRB is, by design, not set up to act as a sponsor for implementation of on-the-ground habitat projects, it can play an important role working in partnership with project sponsors and other local entities to identify, fund and implement strong projects that implement strategic priorities identified by the YBFWRB's plans. This is accomplished through informal staff interaction with project sponsors and staff participation in local workgroups. These include the Yakima Tributary Access & Habitat Program Core Team and technical workgroups, the Wapato and Lower Yakima Assessments, the Gap to Gap Floodplain Restoration Team, and the Kittitas County Flood Task Force.

*Lead:* Executive Director/Lead Entity Coordinator/ Recovery Program Coordinator

*Timing:* Ongoing.

### 3) PARTICIPATE IN DEVELOPMENT OF THE BOR & ECOLOGY JOINT PLANS FOR THE YAKIMA

Over the last four years, the YBFWRB has participated in the development of the Yakima Basin Integrated Water Resources Management Plan. The YBFWRB will continue to work with the Bureau of Reclamation, the Department of Ecology and other partners to ensure that the habitat, fish passage and instream flow elements of the plan address the priorities identified in the YBFWRB's strategic plans. The YBFWRB will also work with partners to support implementation of these elements of the plan.

*Lead:* Executive Director

*Timing:* Ongoing.

### 4) PROVIDE INPUT TO ONGOING FEDERAL AND STATE PROCESSES

The YBFWRB has worked with the Governor's Salmon Recovery Office to inform the State's participation in development of the Columbia River Power System Biological Opinion, is a member of NOAA's Mid-Columbia Forum, and is a participant in several workgroup convened by the NPCC, BPA and CBFWA. The YBFWRB will continue to participate in these processes to encourage the use of the recovery plan and other YBFWRB products as applicable, and to advocate for implementation of priority actions in the Yakima Basin.

*Lead:* Executive Director

*Timing:* As requested.

#### 5) DEVELOP ADDITIONAL OPPORTUNITIES FOR RECOVERY ACTIONS

A key role of the YBFWRB is to work with its many partners to diversify the funding available for fish & wildlife recovery actions in the Yakima Basin and to target those resources on priority needs identified in recovery plans. The YBFWRB will explore a wide range of funding options, including local, state and federal government programs, private foundation grants, and other fundraising activities/programs. The Board will also work to develop partnerships that allow for shared use of different resources and authorities that together further recovery goals.

*Lead:* Executive Director/Board

*Timing:* Ongoing.

## Objective E: Coordinate Monitoring Program

An essential part of the YBFWRB's long term recovery goals is tracking the status of key fish & wildlife populations and determining the effectiveness of actions taken to benefit them. This requires close coordination with existing monitoring efforts and diverse partners. The YBFWRB will work with WDFW, the Yakama Nation, NOAA Fisheries and other key partners to build a robust adaptive management framework that gathers critical data, uses that data to improve our understanding of critical uncertainties, and integrates empirical data and stakeholder feedback to improve recovery implementation.

### 1) COMPLETE & IMPLEMENT YAKIMA STEELHEAD MONITORING PLAN

The YBFWRB and its partners will complete a Research, Monitoring and Evaluation Plan for the Yakima Steelhead Recovery Plan, that will become a supplement to the NOAA Middle Columbia Steelhead DPS Recovery Plan. Portions of this plan were completed in the previous biennium, and funding has been secured to implement many of the actions called for. The YBFWRB will work with the Yakama Nation, WDFW and others to support implementing these critical steelhead monitoring actions. The YBFWRB will also work with partners to develop and implement the habitat status and trends and action effectiveness portions of the monitoring plan.

*Lead:* Recovery Program Coordinator

*Timing:* Draft of habitat monitoring element complete by Jan 1<sup>st</sup>, 2012; Complete RME plan submitted to NOAA by April 1, 2012.

### 2) DEVELOP & IMPLEMENT A YAKIMA BULL TROUT MONITORING PLAN

The YBFWRB will complete a draft Yakima Bull Trout Action Plan in FY 2011. This plan will identify and prioritize monitoring needs for bull trout in the basin. Board staff and partners will work together to implement priority bull trout monitoring actions.

*Lead:* Recovery Program Coordinator

*Timing:* Finalize Yakima Bull Trout Action Plan by Nov 1, 2012; coordination with USFWS and other partners ongoing.

### 3) WORK WITH PARTNERS TO BUILD EMPIRICALLY-BASED ADAPTIVE MANAGEMENT SYSTEM

Recovering at-risk fish species in the Yakima Basin requires making large investments in recovery actions in the face of uncertain knowledge. Significant investments have been made to model fish and water resources in the Yakima Basin, but additional work is needed to ensure that this work is effectively incorporated into decision making processes

in the basin. The YBFWRB will work with partners to promote the application of a rigorous approach to adaptive management that uses available technical resources to identify the most effective and efficient approaches to restoring and protecting habitat and improving instream flows in the Yakima Basin.

*Lead:* Recovery Program Coordinator/Executive Director

*Timing:* Ongoing.

## **Objective F: Conduct Public Outreach and Education**

As a young organization operating in an often confusing arena, the YBFWRB needs to develop public knowledge and support of its activities through the following activities:

### **1) WEBSITE**

The YBFWRB will continually update its website to provide ready access to overviews of Board activities, recovery plan materials, project information, monitoring data, maps, etc.

*Lead:* Operations/Outreach Coordinator

*Timing:* Ongoing.

### **2) ISSUE REGULAR NEWSLETTER**

The YBFWRB will issue a quarterly newsletter describing the Board and its activities and related topics. This will be distributed to a broad mailing list and made available at the YBFWRB office and via its partners and other public sites.

*Lead:* Operations/Outreach Coordinator

*Timing:* Quarterly, starting July 2011.

### **3) DEVELOP A STATE OF THE YAKIMA REPORT**

The YBFWRB will develop a report that provides updates on 1) the status of fisheries and water resources in the Yakima Basin, 2) progress towards implementing recovery actions, 3) activities of key partners in the Basin. The format of this report will be coordinated with GSRO to ensure that information gathered for the local effort informs state-wide reporting.

*Lead:* Executive Director and Operations/Outreach Coordinator

*Timing:* Report completed by Feb 1, 2012.

### **4) DEVELOP & IMPLEMENT AN OUTREACH STRATEGY**

The YBFWRB will draft a YBFWRB outreach strategy that identifies key outreach needs and actions to address them. Identified high priority actions will be implemented.

*Lead:* Operations/Outreach Coordinator

*Timing:* Draft strategy by Jan 1<sup>st</sup>; 2012; implementation ongoing.

## 5) BUILD RELATIONS WITH MEDIA

The YBFWRB will build working relationships with local and regional media and ensure coverage of YBFWRB activities. This may include issuing press releases, meeting individually with media representatives, and organizing tours of Board projects and activities.

*Lead:* Executive Director and Operations/Outreach Coordinator

*Timing:* Ongoing.

## Objective G: Basic Administration

The YBFWRB was created in 2006, and currently operates as a non-profit organization with four staff members overseen by a 10 member Board of Directors of elected officials from local governments. The YBFWRB needs to maintain the organizational capacity to complete the tasks identified in all other objectives. In order to accomplish this, the YBFWRB will:

### 1) MAINTAIN BOARD ORGANIZATIONAL STRUCTURE

The YBFWRB will maintain its legal status as a non-profit organization, and will complete all required reporting (e.g. payroll and 1099 tax reporting, annual corporate filings, annual report, IRS 990 tax report, progress reports for grants, and, if required, A-133 compliant audit). The YBFWRB will ensure that its financial and operational records are up to date, its Board of Directors membership is active, and that requirements of its bylaws are being met.

*Lead:* Executive Director & Board Officers

*Timing:* Ongoing

### 2) MAINTAIN BOARD STAFF & OFFICE SPACE

The YBFWRB is currently staffed by an executive director, a lead entity coordinator, a recovery program coordinator and an operations/outreach coordinator. The YBFWRB maintains an office and meeting space in Yakima. We anticipate maintaining the existing staffing levels and office space through the period covered by this work plan.

*Lead:* Executive Director

*Timing:* Ongoing

### 3) HOLD REGULAR MEETINGS OF THE BOARD

The Board of Directors will meet approximately once every two months. The Executive Committee will meet as needed (generally once preceding each meeting of the Board). An Annual Meeting will be held in May or June of each year. Other committees will meet as directed by the Board.

*Lead:* Executive Director & Board Chair

*Timing:* Ongoing, per schedule

### 4) DEVELOP & MAINTAIN GIS AND DIGITAL LIBRARY CAPABILITIES

The YBFWRB is uniquely positioned to serve as a resource center for information on Yakima Basin fisheries issues. During this biennium, the Board will 1) maintain a GIS

system sufficient to meet staff needs and 2) build and maintain a digital and hard copy resource library accessible to the YBFWRB, its partners and the public.

*Lead:* Executive Director and Operations/Outreach Coordinator

*Timing:* Ongoing; digital resource library to be in place by January 1, 2011

#### 5) PROVIDE PROFESSIONAL DEVELOPMENT OPPORTUNITIES FOR STAFF

The YBFWRB should emphasize providing staff with the professional development opportunities needed to build skills and professional networks. Staff should be encouraged to identify relevant conference and/or training opportunities, as time and budget allow.

*Lead:* Executive Director

*Timing:* Ongoing

<b>ESTIMATED STAFF TIME ALLOCATIONS BY OBJECTIVE</b>		
A) Maintain Organizational Capacity		
0.3 FTE	Operations/Outreach Coordinator	
0.25 FTE	Executive Director	
B) Act as Yakima Basin Lead Entity		
0.8 FTE	Lead Entity Coordinator	
0.1 FTE	Executive Director	
C) Develop & Maintain Strategic Plans		
0.3 FTE	Recovery Program Coordinator	
0.1 FTE	Executive Director	
D) Coordinate Implementation of Recovery Actions		
0.15 FTE	Recovery Program Coordinator	
0.25 FTE	Executive Director	
0.2 FTE	Lead Entity Coordinator	
E) Coordinate Monitoring Program		
0.3 FTE	Recovery Program Coordinator	
0.1 FTE	Executive Director	
F) Conduct Public Outreach And Education		
0.45 FTE	Operations/Outreach Coordinator	
0.2 FTE	Executive Director	
<b>TOTALS</b>		
1 FTE	Executive Director	
0.75 FTE	Operations/Outreach Coordinator	
0.75 FTE	Recovery Program Coordinator	
1 FTE	Lead Entity Coordinator	

<b>2012-2013 Budget, as revised and approved by the Board, 8/18/2011</b>				
	<u>FY 2011 Budget</u>	<u>FY 2012</u>	<u>FY 2013</u>	<u>Biennium</u>
<b>INCOME</b>				
RCO Regional Organization & Lead Entity Contract	380,000	349,547	350,453	700,000
RCO Implementation Schedule Extension		52,500		52,500
		<b>402,047</b>	<b>350,453</b>	<b>752,500</b>
<b>EXPENSES</b>				
<b>Personnel</b>				
Salary & Wages	215,151	204,934	205,934	410,869
Payroll Expenses	25,818	24,592	24,712	49,304
Retirement benefits	6,455	6,148	6,178	12,326
Health Benefits	33,000	34,000	37,400	71,400
<b>Total Personnel</b>	<b>280,423</b>	<b>269,674</b>	<b>274,224</b>	<b>543,899</b>
<b>Operating Costs</b>				
Computer Support	2000	4,000	4,000	8,000
Dues and Subscriptions	500	500	500	1,000
Registration Fees	1,000	2,000	2,000	4,000
Insurance	3,000	2,500	2,500	5,000
Office Supplies	2,750	3,000	3,000	6,000
Postage and Delivery	500	1,000	1,000	2,000
Advertising	2,000	1,500	1,500	3,000
Printing and Reproduction	5,000	5,000	5,000	10,000
Office Rent	18,600	19,800	19,800	39,600
<b>Utilities</b>				
Natural gas	1,500	1,600	1,600	3,200
Electric	1,200	1,300	1,300	2,600
Security	390	400	400	800
Janitorial	1,690	1,690	1,750	3,440
Telephone	4,000	2,500	2,500	5,000
Internet Service	2,000	1,200	1,200	2,400
Equipment & Furnishings	3,000	2,500	2,500	5,000
Food & Beverages	new item	500	500	1,000
Interest Expenses	225	225	225	450
Bank Service Charges	275	275	275	550
<b>Total Operating Costs</b>	<b>48,630</b>	<b>51,490</b>	<b>51,550</b>	<b>103,040</b>
<b>Professional Fees</b>				
<b>Consulting</b>				
Technical writing/editing	5,000	5,000	3,000	8,000
Web design/support	10,000	1,500	1,000	2,500
<b>Technical Support</b>				
Technical support for database/data mgmt	6,317	52,500	-	52,500
Accountant/Audit	8,000	9,000	9,000	18,000
Legal	1,000	1,000	1,000	2,000
	<b>35,317</b>	<b>69,000</b>	<b>14,000</b>	<b>83,000</b>
Program Expense	250	250	250	500
Misc Expense/contingency	3,630	4,383	3,179	7561.5
<b>Travel</b>				
Lodging	2,000	1,500	1,500	3000
Meals & Per Diem	600	600	600	1200
Travel- other	150	150	150	300
Mileage Reimbursements	8,000	5,000	5,000	10000
<b>Total Travel</b>	<b>11,750</b>	<b>7,250</b>	<b>7,250</b>	<b>14,500</b>
<b>Total Expenditures</b>	<b>380,000</b>	<b>402,047</b>	<b>350,453</b>	<b>752,500</b>
<b>Net Income</b>	<b>(0)</b>	<b>(0)</b>	<b>0</b>	<b>(0)</b>